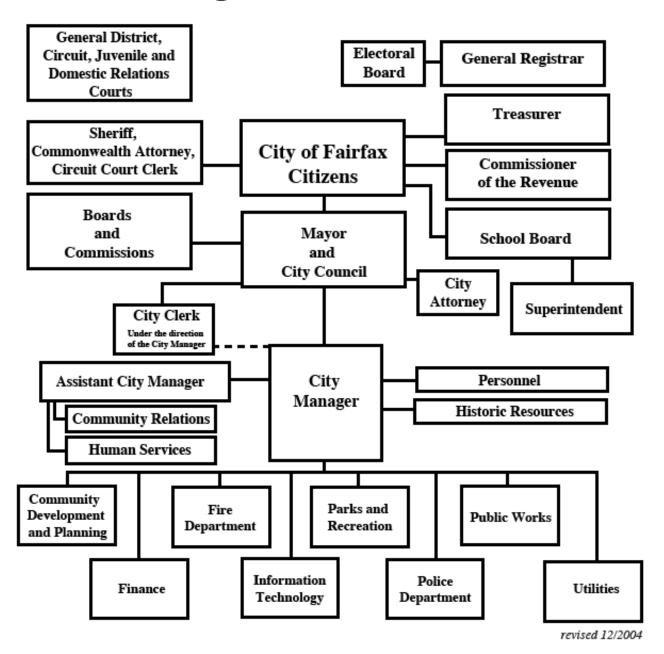
# **BUDGET SUMMARY**

# City of Fairfax, Virginia Organizational Chart



# **Summary of Permanent Employee Positions**

	FY 2010	FY 2011	FY 2011	FY 2012
Department	Actual	Budget	Estimated	Adopted
City Clerk	2.00	2.00	2.00	2.00
Electoral Board	2.50	2.50	2.50	2.50
City Manager	2.50	2.50	2.13	2.13
Personnel	4.00	4.00	4.00	4.00
Community Relations	1.00	1.00	1.00	1.00
Marketing	0.50	0.50	0.50	0.50
Cable TV	1.50	1.50	1.50	1.50
Information Technology	9.00	9.00	9.00	9.00
Printing & Office Supplies	1.00	1.00	1.00	1.00
Fleet Maintenance	13.00	13.00	13.00	13.00
Finance & Accounting	7.50	7.50	7.50	7.50
Real Estate Assessment	4.00	4.00	4.00	4.00
Treasurer	7.75	7.75	7.75	7.75
Commissioner of Revenue	9.00	9.00	9.00	9.00
Police Department	90.00	90.00	90.00	90.00
Fire Department	79.00	79.00	79.00	79.00
Public Works	76.50	75.50	75.50	75.50
Social Services	0.62	0.62	0.62	0.62
Parks & Recreation	17.13	19.13	19.13	19.13
Historic Resources	3.95	3.95	3.95	3.95
Community Development & Planning	14.70	14.70	15.70	15.70
Economic Development	1.00	1.00	1.00	1.00
Education	1.90	1.90	1.90	1.90
Total General Fund	350.05	351.05	351.67	351.67
Total Scheral Fullu	330.03	331.03	331.07	331.07
Wastewater Fund	8.00	8.00	8.00	8.60
Water Fund	34.00	34.00	34.00	34.40
Transit Fund	30.50	30.50	30.50	30.50
Total Enterprise Funds	72.50	72.50	72.50	73.50
iotai Liiteipiise ruiius	72.30	72.30	72.30	73.30
Total All Funds	422.55	423.55	424.17	425.17

# **City of Fairfax and Fairfax County Contracts**

Contract	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Adopted
School Tuition Contract	\$36,561,436	\$37,267,135	\$37,267,135	\$38,644,510
Library Services	822,444	798,000	775,400	823,000
Joint Court Service	259,993	249,285	306,565	310,432
Juvenile and Domestic Court	513,099	401,674	515,111	527,882
Commonwealth Attorney	47,556	61,950	61,950	63,500
Court Services and Custody	1,200,647	1,481,177	1,231,240	1,263,675
Fire and Rescue - Suppression	299,534	230,000	260,214	260,214
Refuse Disposal	442,553	425,000	450,000	450,000
Extension - County Agent	39,237	41,000	46,000	46,000
Social Services	1,541,536	1,470,125	1,560,401	1,614,263
Health Services	1,037,469	1,074,900	1,154,942	1,183,816
Total	\$42,765,504	\$43,500,246	\$43,628,958	\$45,187,292

### **Combined Statement of Revenues and Expenditures - All Funds**

	General	Capital	Water	Sewer	Transit	
Category	Fund	Budget*	Fund	Fund	Fund	Total
Revenues:						
General Property Tax	\$60,254,848					\$60,254,848
Other Local Taxes	31,254,491					31,254,491
Licenses, Permits & Fees	1,354,166					1,354,166
Fines & Forfeitures	1,134,022					1,134,022
Use of Money & Property	1,958,652		455,051	473,426		2,887,129
Miscellaneous Revenue	149,643					149,643
Charges for Services	2,748,778		16,940,100	4,500,900	635,500	24,825,278
State and Federal Aid	10,645,611	3,150,000			1,642,794	15,438,405
Transfers from Other Funds		2,895,300			559,422	3,454,722
Other Financing Sources	1,087,082	673,876				1,760,958
Appropriated Fund Balance	3,694,144					3,694,144
Total Revenue	\$114,281,435	\$6,719,176	\$17,395,151	\$4,974,326	\$2,837,716	\$146,207,806
Expenditures:						
Legislative	\$196,639					\$196,639
Judicial Administration	2,182,939					2,182,939
Electoral Board	160,694					160,694
General & Financial	6,683,642					6,683,642
Police Department	11,314,958					11,314,958
Fire & Rescue	11,906,151					11,906,151
Public Works	11,322,288					11,322,288
Social Services	5,028,040					5,028,040
Culture & Recreation	4,917,960					4,917,960
Community Development & Planning	2,208,732					2,208,732
Debt Service	1,619,801		953,283	812,515		3,385,599
Interest & Uses - Capital Leases	5,494,635					5,494,635
Education	47,185,406					47,185,406
Other Non-Departmental	(897,117)					(897,117)
Utility Service	0		16,587,710	3,853,498		20,441,209
Transit Service	0				2,837,716	2,837,716
Capital Projects	0	10,780,687				10,780,687
Transfer to Other Funds	4,956,668		0			4,956,668
Total Expenditures	\$114,281,435	\$10,780,687	\$17,540,994	\$4,666,013	\$2,837,716	\$150,106,846

 $<sup>^{\</sup>star}$  Capital budget also includes Stormwater, Old Town, and Cable Funds.

## Projected Fund / Cash Balance - All Funds

		FY 2010		FY 2011		FY 2011		FY 2012
		Actual		Budget		Estimated		Adopted
General Fund								
Beginning Fund Balance	\$	14,989,497	\$	14,304,975	\$	15,569,904	\$	15,248,864
Appropriated Fund Balance		1,181,000		1,565,406		1,565,406		3,694,144
Revenues - Non Fund Balance	<u> </u>	111,724,384		107,859,638		108,825,846		110,587,293
Total Revenues		112,905,384		109,425,044		110,391,252		114,281,435
Expenditures		110,598,976		109,425,043		109,146,886		114,281,435
Less Encumbrances		(545,000)						
Ending Fund Balance - Undesignated	\$	15,569,904	\$	12,739,569	\$	15,248,864	\$	11,554,722
Sewer Fund								
Beginning Cash Balance	\$	898,595	\$	280,504	\$	271,574	\$	975,464
Revenues		3,533,295		4,911,837		7,912,875		4,974,326
Expenses		3,775,282		4,300,197		7,208,986		4,666,013
Transfer In		10,000		<u>0</u>		<u>0</u>		<u>0</u>
Ending Cash Balance	\$	271,574	\$	392,145	\$	975,464	\$	1,283,776
Water Fund								
	\$	2,973,628	\$	2,793,211	\$	3,533,827	\$	4,525,857
Beginning Cash Balance	Ş	9,315,675	Ş	17,033,534	Ş	12,133,221	Ş	4,323,837 17,395,151
Revenues		7,681,220		17,033,334		11,141,191		17,540,994
Expenses								
Transfer Out	,	<u>0</u>	,	<u>0</u>	ب ا	<u>0</u>	۸.	<u>0</u>
Ending Cash Balance	\$	3,533,827	\$	3,018,918	\$	4,525,857	\$	4,380,015
Transit Fund								
Beginning Cash Balance	\$	6,454	\$	5,235	\$	6,454	\$	6,454
Revenues		2,519,214		2,418,294		2,444,609		2,278,294
General Fund Transfer		770,000		425,682		343,497		559,422
Expenses		2,765,730		2,843,976		2,788,106		2,837,716
Ending Cash Balance	\$	6,454	\$	5,235	\$	6,454	\$	6,454
Stormwater Fund								
Beginning Fund Balance	\$	471,210	\$	471,210	\$	627,689	\$	157,689
Revenues (Transfer from General								
Fund)		206,043		0		130,000		260,000
Expenses	١.	<u>49,564</u>		300,000		<u>600,000</u>		<u>390,000</u>
Ending Fund Balance	\$	627,689	\$	171,210	\$	157,689	\$	27,689
Old Town Fund								
Beginning Fund Balance	\$	9,037,740	\$	3,559,988	\$	7,645,973	\$	4,006,511
Revenues		802,498		293,350		213,876		213,876
Expenses		2,194,265		3,853,338	l	3,853,338		4,220,387
Ending Fund Balance	\$	7,645,973		\$ -	\$	4,006,511	Ç	-
Commercial Transportation Tax Fund								
Beginning Fund Balance	\$	751,515	\$	2,096,140	\$	1,882,422	\$	2,710,492
Revenues		1,299,485		966,000		1,028,070		1,028,070
Expenses		<u>168,578</u>		<u>0</u>		200,000		3,738,562
Ending Fund Balance	\$	1,882,422	\$	2,400,000	\$	2,710,492	Ç	-

#### **Comments on Projected Fund Balance - All Funds**

#### **General Fund:**

The City's FY 2011 estimated surplus of \$1.24 million is the result largely of revenues generated by an improved real estate market. Per the city's real estate tax collection calendar (June and December), the current fiscal year estimate will benefit from the June collections. This estimated surplus will be used to help balance the FY 2012 budget (budgeted under appropriated fund balance). Surplus fund balance will be used in FY 2012 as follows: \$1,529,777 in appropriated fund balance, equivalent to one and a half percent of the FY 2012 Proposed General Fund expenditures; \$700,000 for school tuition costs reserved from the FY 2010 surplus; \$220,000 for the Community Development and Planning office (e.g. staffing and contract services) also reserved from the FY 2010 surplus. The result is a projected ending fund balance for June 30, 2012 of \$11.6 million (10.1%) of General Fund expenditures. This exceeds the Council's Adopted Budget Guidelines and Financial Policy of 10%.

#### Water & Wastewater Funds:

In FY 2011, the City financed \$24m in bond financing for water and wastewater capital projects. The debt financing is structured to meet the City's water and wastewater capital needs and help grow cash reserves to proper industry recommended levels. In concert with the City's financial advisors, annual rate increases were recommended for the foreseeable future. As such, the FY 2012 budget includes a 7.5% rate increase for the Water Fund and a 12% rate increase for the Wastewater Fund. The Water Fund rate increase will assist with significant infrastructure improvements to the City's Water Treatment Plant. The Wastewater Fund rate increase is higher due to additional costs associated with the City's portion of capital improvements mandated at the Fairfax County Wastewater Treatment Plant (where the City's wastewater is treated).

#### **Transit Fund:**

This fund reflects a minimal cash balance as the City annually contributes a general fund transfer to maintain the overall operation of the fund.

#### **Stormwater Fund:**

The FY 2012 Budget reflects a dedicated one half cent (equivalent to approximately \$390,000) on the real estate tax rate to fund Stormwater projects. Expenditures of \$390,000 are budgeted for improvements relating to Stormwater infrastructure. The ending projected fund balance is \$27,700.

#### **Old Town Fund:**

The Old Town Fund reflects expenses in FY 2011 and FY 2012 for the completion of road improvements, and the remaining cost of undergrounding overhead utility lines in the Old Town Service District.

#### **Comments on Projected Fund Balance - All Funds Continued**

#### **Commercial Transportation Tax Fund:**

The City Council established the Commercial Property Tax / Transportation Fund as part of the FY 2010 Adopted Budget, which levied an additional 8 cents per \$100 of assessed value on all commercial and industrial properties, located in the City of Fairfax. During the FY 2011 budget process, this rate was reduced by 2.5 cents from 8 to 5.5 per \$100 of assessed value. This rate remains at 5.5 cents per \$100 of assessed value for FY 2012. All residential properties including apartment buildings are excluded from this tax. By approving HB 3202 and HB 2479 the General Assembly authorized Northern Virginia Transportation Authority (NVTA) members to raise revenue, by enacting a local ordinance levying the additional commercial tax. The revenue collected by the jurisdiction imposing this tax and all fund balance carried forward is to be used solely for transportation purposes. A preliminary set of projects has been approved by the City Council and are currently in the design and right of way acquisition phase.

### **All Funds Summary - Revenues and Expenditures**

	FY 2010	FY 2011	FY 2011	FY 2012
	Actual	Adopted	Estimate	Adopted
		·		•
General Fund Revenues				
General Property Tax	\$59,169,273	\$57,678,755	\$59,803,500	\$60,254,848
Other Local Taxes	30,471,022	31,623,668	30,828,049	31,254,491
Licenses, Permits & Fees	1,299,114	1,398,988	1,290,652	1,354,166
Fines & Forfeitures	919,482	1,329,775	919,305	1,134,022
Use of Money & Property	1,965,922	1,925,360	1,852,254	1,958,652
Charges for Services	2,507,399	3,064,293	2,763,666	2,748,778
Miscellaneous Revenue	92,891	77,699	117,435	149,643
State and Federal Aid	10,878,733	9,674,018	10,163,903	10,645,611
Other Financing Sources	4,420,547	1,087,082	1,087,082	1,087,082
Appropriated Fund Balance	1,181,000	<u>1,565,406</u>	<u>1,565,406</u>	3,694,144
<b>Total General Fund Revenues</b>	112,905,384	109,425,043	110,391,252	114,281,437
Wastewater				
Operating Revenue	3,279,690	3,519,337	3,600,600	3,947,000
Availability Charges	223,358	697,500	697,500	173,900
Other Revenues	40,247	35,000	251,744	473,426
Other Financing Sources	<u>0</u>	<u>660,000</u>	<u>3,363,031</u>	<u>380,000</u>
Total Wastewater	3,543,295	4,911,837	7,912,875	4,974,326
Water				
Operating Revenue	7,754,304	7,366,367	7,823,100	7,952,600
Availability Charges	1,358,944	654,967	691,500	387,500
Other Revenues	202,427	72,200	253,621	455,051
Other Financing Sources	0	<u>8,940,000</u>	3,365,000	8,600,000
Total Water	9,315,675	17,033,534	12,133,221	17,395,151
Transit				
Daily Receipts	501,769	562,500	610,000	620,000
Miscellaneaous	11,479	35,500	14,315	15,500
State Revenues	1,707,646	1,277,500	1,277,500	1,100,000
George Mason University	298,320	542,794	542,794	542,794
General Fund Support	<u>770,000</u>	<u>425,682</u>	<u>343,497</u>	<u>559,422</u>
Total Transit	3,289,214	2,843,976	2,788,106	2,837,716
Other Funds	205.042		420.000	260.000
Stormwater	206,043	0	130,000	260,000
Cable	185,723	165,400	200,000	200,000
Capital	<u>3,169,411</u>	1,701,600	<u>1,701,600</u>	2,895,300
Total Other Funds	3,561,177	1,867,000	2,031,600	3,355,300
Total Revenues	\$132,614,745	\$136,081,391	\$135,257,054	\$142,843,930

All Funds Summary	- Revenues and	Expenditures Co	ntinued	
General Fund Expenditures				
Legislative	\$179,536	\$176,505	\$180,405	\$196,639
Judicial Administration	2,035,451	2,212,586	2,133,366	2,182,939
Electoral Board	148,191	137,980	135,706	160,694
General & Financial	6,259,272	6,511,513	6,449,759	6,683,642
Police Department	10,431,371	11,038,911	10,775,899	11,314,958
Fire & Rescue	11,097,471	11,343,895	11,243,018	11,906,151
Public Works	10,469,030	10,899,857	10,693,416	11,322,288
Social Services	4,787,158	4,547,715	4,838,820	5,028,040
Culture & Recreation	4,359,702	4,659,196	4,670,287	4,917,960
Community Development & Planning	1,839,384	2,018,185	1,993,985	2,208,732
Debt Service	1,788,077	1,629,196	1,617,507	1,619,801
Education	45,504,869	45,849,497	45,849,300	47,185,406
Interest and Uses - Capital Leases	5,493,921	5,492,758	5,492,758	5,354,635
Other Non Departmental	159,954	(479,384)	(344,384)	(757,117)
Fund Transfers	6,045,589	3,386,631	3,417,043	4,956,668
Total General Fund Expenditures	110,598,976	109,425,043	109,146,885	114,281,435
Wastewater				
County Wastewater Contract	1,892,490	2,249,573	5,183,031	2,100,000
Line Maintenance	942,953	1,080,700	795,200	927,338
Administration & Engineering	939,839	969,924	823,074	826,160
Debt Service	<u>0</u>	<u>0</u>	<u>407,681</u>	<u>812,515</u>
Total Wastewater	3,775,282	4,300,197	7,208,986	4,666,013
Water				
Impoundment & Treatment	3,252,879	9,758,016	3,458,600	10,059,974
Water Line Maintenance	1,373,769	4,396,846	4,219,731	3,558,054
	1,828,954	1,896,413		
Administration & Engineering Consumer Services			2,025,123	2,129,900
	820,054	879,515 377,036	858,600 570,136	839,783
Debt Service Total Water	405,564 <b>7,681,220</b>	377,036 <b>17,307,826</b>	579,136 <b>11,141,191</b>	953,283 <b>17,540,994</b>
Total water	7,081,220	17,307,820	11,141,191	17,540,554
Transit	2,765,730	2,843,976	2,788,106	2,837,716
Other Funds				
Stormwater	49,564	300,000	600,000	390,000
Cable	72,144	100,000	100,000	125,000
Capital	3,169,411	<u>1,701,600</u>	2,895,300	<u>2,895,300</u>
Total Other Funds	3,291,119	2,101,600	3,595,300	3,410,300
Less Fund Transfers	(3,939,411)	(2,127,282)	(2,045,097)	(3,454,722)
Total Expenditures	\$124,172,916	\$133,851,360	\$131,835,371	\$139,281,736

## **General Fund - Summary of Revenues and Expenditures**

	FY 2010	FY 2011	FY 2011	FY 2012
	Actual	Adopted	Estimate	Adopted
Revenues				
General Property Tax	\$59,169,273	\$57,678,755	\$59,803,500	\$60,254,848
Other Local Taxes	30,471,022	31,623,668	30,828,049	31,254,491
Licenses, Permits & Fees	1,299,114	1,398,988	1,290,652	1,354,166
Fines & Forfeitures	919,482	1,329,775	919,305	1,134,022
Use of Money & Property	1,965,922	1,925,360	1,852,254	1,958,652
Charges for Services	2,507,399	3,064,293	2,763,666	2,748,778
Miscellaneous Revenue	92,891	77,699	117,435	149,643
State and Federal Aid	10,878,733	9,674,018	10,163,903	10,645,611
Other Financing Sources	4,420,547	1,087,082	1,087,082	1,087,082
Appropriated Fund Balance	1,181,000	1,565,406	1,565,406	3,694,144
Total Revenues	\$112,905,384	\$109,425,043	\$110,391,252	\$114,281,435
Expenditures				
Legislative	\$179,536	\$176,505	\$180,405	\$196,639
Judicial Administration	2,035,451	2,212,586	2,133,366	2,182,939
Electoral Board	148,191	137,980	135,706	160,694
General & Financial	6,259,272	6,511,513	6,449,759	6,683,642
Police Department	10,431,371	11,038,911	10,775,899	11,314,958
Fire & Rescue	11,097,471	11,343,895	11,243,018	11,906,151
Public Works	10,469,030	10,899,857	10,693,416	11,322,288
Social Services	4,787,158	4,547,715	4,838,820	5,028,040
Culture & Recreation	4,359,702	4,659,196	4,670,287	4,917,960
Community Development & Planning	1,839,384	2,018,185	1,993,985	2,208,732
Debt Service	1,788,077	1,629,196	1,617,507	1,619,801
Education	45,504,869	45,849,497	45,849,300	47,185,406
Interest and Uses - Capital Leases	5,493,921	5,492,758	5,492,758	5,494,635
Other Non Departmental	159,954	(479,384)	(344,384)	(897,117)
Transfer to CIP	3,169,411	1,701,600	1,701,600	2,895,300
Transfer to Sewer Fund	11,065	0	0	0
Transfer to Transit	770,000	425,682	343,497	559,422
Transfer to Stormwater	0	0	130,000	260,000
Transfer to Old Town Dist.	796,852	293,350	213,876	213,876
Transfer to Trans. R/E Tax Fund	1,298,261	966,000	1,028,070	1,028,070
Total Expenditures	\$110,598,976	\$109,425,043	\$109,146,885	\$114,281,435

# City of Fairfax, Virginia - Budget Review by Category

	Actual	Adopted	Estimate	Adopted
	FY 2010	FY 2011	FY 2011	FY 2012
Revenues				
Real Estate Revenues	\$49,386,587	\$47,750,700	\$49,918,086	\$50,231,734
Personal Property	9,782,686	9,928,055	9,885,414	10,023,114
Other Local Taxes	30,471,022	31,623,668	30,828,049	31,254,491
Licenses, Permits, and Fees	1,299,114	1,398,988	1,290,652	1,354,166
Fines and Forfeitures	919,482	1,329,775	919,305	1,134,022
Use of Money and Property	1,965,922	1,925,360	1,852,254	1,958,652
Charges for Services	2,507,399	3,064,293	2,763,666	2,748,778
Miscellaneous Revenue	92,891	77,699	117,435	149,643
State Revenue	10,121,085	9,343,677	9,714,950	10,299,211
Federal Revenue	757,648	330,341	448,953	346,400
Other Financing Sources (OFS)	4,420,547	1,087,082	1,087,082	1,087,082
Appropriated Fund Balance	1,181,000	1,565,406	1,565,406	3,694,144
Total Revenues	\$112,905,384	\$109,425,044	\$110,391,252	\$114,281,435
Expenditures	¢27.546.000	¢2C 040 402	¢27 220 704	¢27.620.740
Compensation	\$27,516,889	\$26,918,192	\$27,320,781	\$27,628,740
Fringe Benefits	9,016,712	9,887,907	9,118,160	10,397,400
Non Education County Contracts	6,301,804	6,233,111	6,361,823	6,542,782
Transfer to Other Funds (CUE, DT, Comm R/E)	2,877,433	1,685,031	1,715,443	2,061,368
Senior Tax Relief	720,130	468,800	579,342	679,342
Education:				
Tuition Contract	36,561,436	37,267,135	37,267,135	38,644,510
School Debt Service	7,287,913	7,120,952	7,120,952	7,058,082
School Capital Lease	616,093	615,997	615,997	616,121
General Debt Service:	1,629,569	1,629,196	1,617,507	1,619,801
General Capital Lease	5,493,920	5,492,758	5,492,758	5,494,635
Capital Budget - GF Transfer	3,169,411	1,701,600	1,701,600	2,895,300
Other (Contracts, Fuels, Utilities, Supplies, etc.)	9,407,667	10,404,363	10,235,388	10,643,355
Total Expenditures	\$110,598,976	\$109,425,043	\$109,146,886	\$114,281,435

Surplus / (Deficit) 2,306,407	1,244,365	0
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General Fund Expenditure Summary					
Agency Title	FY 2010 Actual	FY 2011 Adopted	FY 2011 Estimate	FY 2012 Adopted	
Legislative					
City Council City Clerk	\$38,205 141,331	\$44,533 <u>131,973</u>	\$44,133 136,273	\$42,850 153,789	
Total Legislative	\$179,536	\$176,505	\$180,405	\$196,639	
Judicial Administration					
General District Court	\$14,156	\$18,500	\$18,500	\$17,450	
Joint Court Service	259,993	249,285	306,565	310,432	
Juvenile & Domestic Court	513,099	401,674	515,111	527,882	
Commonwealth Attorney	47,556	61,950	61,950	63,500	
Court Services & Custody	<u>1,200,647</u>	<u>1,481,177</u>	<u>1,231,240</u>	<u>1,263,675</u>	
Total Judicial Administration	\$2,035,451	\$2,212,586	\$2,133,366	\$2,182,939	
Electoral Board					
Electoral Board	\$148,191	\$137,980	\$135,706	\$160,694	
General & Financial					
City Manager	\$403,445	\$383,299	\$384,799	\$330,052	
City Attorney	529,066	512,892	512,892	540,000	
Public Audit of Accounts	86,786	82,307	82,307	82,100	
Personnel	420,907	383,872	392,672	405,573	
Community Relations	78,949	78,631	80,031	82,499	
Marketing	152,352	159,754	169,354	125,937	
Cable TV	68,002	126,911	134,202	138,484	
Risk Management	(97,090)	309,763	309,763	408,220	
Telephone	140,084	125,294	125,294	125,000	
Information Technology	1,551,375	1,420,080	1,410,880	1,473,059	
Printing & Office Supplies	242,074	248,298	253,598	251,485	
Fleet Maintenance	0	(0)	0	0	
Finance	662,197	652,907	642,307	624,164	
Real Estate	412,154	434,477	434,477	460,272	
Treasurer	627,609	601,328	604,008	616,418	
Commissioner of Revenue	925,017	937,700	859,175	938,378	
Retirement Expenses	43,851	40,000	40,000	68,000	
Pool Maintenance	<u>12,495</u>	<u>14,000</u>	<u>14,000</u>	<u>14,000</u>	
Total General and Financial	\$6,259,272	\$6,511,513	\$6,449,759	\$6,683,642	

General Fund Expenditure Summary							
		FY 2010	FY 2011	FY 2011	FY 2012		
Agency	Title	Actual	Adopted	Estimate	Adopted		
Police							
i once							
	Police Administration	\$931,058	\$1,023,551	\$994,539	\$1,049,522		
	Technical Services	3,359,707	3,573,800	3,528,600	3,699,135		
	Field Operations	6,140,606	6,441,560	6,252,760	6,566,301		
	Total Police	\$10,431,371	\$11,038,911	\$10,775,899	\$11,314,958		
<b>-</b> : 0.5							
Fire & R	escue						
	Administration	\$1,121,801	\$1,029,647	\$1,045,398	\$1,067,411		
	Fire Operations	8,238,172	8,662,810	8,483,140	8,993,057		
	Code Administration	1,737,498	<u>1,651,438</u>	<u>1,714,479</u>	1,845,683		
	Total Fire & Rescue	\$11,097,471	\$11,343,895	\$11,243,018	\$11,906,151		
Dulalia V	Manta.						
Public V	vorks						
	Asphalt & Concrete Maint.	\$1,664,812	\$1,856,680	\$1,764,680	\$1,955,235		
	Snow Removal	587,947	300,463	294,656	291,630		
	Storm Drainage	697,608	726,528	700,228	744,984		
	Signs, Signal, and Lighting	1,749,266	2,151,932	2,025,232	2,158,522		
	Refuse Collection	2,257,060	2,353,205	2,412,005	2,484,798		
	Facility Maintenance	1,486,309	1,545,481	1,557,122	1,621,987		
	R.O.W. & Grounds	1,068,980	1,096,398	1,074,698	1,212,071		
	Administration	917,812	828,170	818,795	807,062		
	County Agent	<u>39,237</u>	<u>41,000</u>	<u>46,000</u>	<u>46,000</u>		
	Total Public Works	\$10,469,030	\$10,899,857	\$10,693,416	\$11,322,288		
Social S	Services						
	Health Department	\$1,037,469	\$1,074,900	\$1,154,942	\$1,183,816		
	Commission for Women	1,003	750	750	750		
	Community Services Board	1,309,900	1,309,900	1,309,900	1,309,900		
	Tax Relief	720,129	468,800	579,342	679,342		
	Human Services Coordinator	79,385	78,240	78,485	79,969		
	Social Services	1,639,272	<u>1,615,125</u>	<u>1,715,401</u>	1,774,263		
	Total Social Services	\$4,787,158	\$4,547,715	\$4,838,820	\$5,028,040		

	General Fund Expenditure Summary						
Agency Tit	le	FY 2010 Actual	FY 2011 Adopted	FY 2011 Estimate	FY 2012 Adopted		
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Culture and	d Recreation						
	Administration	\$1,699,688	\$1,833,873	\$1,814,859	\$1,854,558		
	Special Events	245,117	338,025	343,811	340,622		
	Old Town Hall	158,832	203,348	251,065	322,443		
	Park/Ballfield Maintenance	939,293	977,086	977,088	1,069,895		
	Library	822,444	798,000	775,400	823,000		
	Historic Resources	494,328	508,864	508,064	507,441		
	<b>Total Culture and Recreation</b>	\$4,359,702	\$4,659,196	\$4,670,287	\$4,917,960		
Community	/ Development and Planning						
	Planning & Design Review	\$840,979	\$920,585	\$904,485	\$934,164		
	Economic Development	198,611	361,400	361,400	338,383		
	Current Planning	799,794	<u>736,200</u>	<u>728,100</u>	<u>936,185</u>		
	Total CD & P	\$1,839,384	\$2,018,185	\$1,993,985	\$2,208,732		
Education							
	School Board	\$805,071	\$825,413	\$825,216	\$846,693		
	Tuition	36,561,436	37,267,135	37,267,135	38,644,510		
	Fixed Charges	0	0	0	0		
	Capital Outlay	20,000	20,000	20,000	20,000		
	School - Interest on Leases	308,592	295,951	295,951	282,791		
	School - Uses from Leases	307,500	320,046	320,046	333,330		
	School Debt Service	<u>7,502,270</u>	7,120,952	7,120,952	<u>7,058,082</u>		
	Total Education	\$4 <del>5</del> ,504,869	\$45,849,497	\$4 <del>5</del> ,849,300	\$47,185,406		
Debt Service	ce						
	General Debt Service	\$1,788,077	\$1,629,196	\$1,617,507	\$1,619,801		
Non-Depar	tmental						
	Interest on Leases	\$2,785,813	\$2,679,868	\$2,679,868	\$2,568,595		
	Uses From Leases	2,708,108	2,812,890	2,812,890	2,926,040		
	Regional Agencies	159,954	170,616	170,616	170,616		
	Market Wage Adjustment	0	(700,000)	(565,000)	(1,044,183)		
	Reserve / Budget Cut	0	50,000	50,000	(23,550)		
	Capital Budget	3,169,411	1,701,600	1,701,600	2,895,300		
	Transit Fund	770,000	425,682	343,497	559,422		
	Transfer to Other Funds	<u>2,106,178</u>	1,259,350	<u>1,371,946</u>	<u>1,501,946</u>		
	Total Non-Departmental	\$11,699,464	\$8,400,005	\$8,565,417	\$9,554,186		
Total Gene	ral Fund Expenditures	\$110,598,976	\$109,425,043	\$109,146,885	\$114,281,435		
Total Ocile	rai i alia Experialtares	ψ110,030,310	ψ100, <del>1</del> 20,0 <del>1</del> 3	ψ100,170,000	Ψ117,201,700		

#### History of General Fund Expenditures by Department

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Category	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimate	Adopted
Legislative	\$193,701	\$161,214	\$191,513	\$238,365	\$213,482	\$249,470	\$192,312	\$179,536	\$180,405	\$196,639
Judicial Administration	1,150,331	1,045,528	1,136,413	1,145,316	1,689,619	1,755,500	1,801,818	2,035,451	2,133,366	2,182,939
Electoral	121,134	134,151	155,537	150,448	145,443	170,875	150,070	148,191	135,706	160,694
General Government	5,275,865	5,456,845	5,650,103	6,390,789	6,959,137	6,917,546	6,562,917	6,259,272	6,449,759	6,683,642
Police	7,762,476	8,016,739	8,673,112	9,473,133	10,435,529	10,498,094	10,390,904	10,431,371	10,775,899	11,314,958
Fire	6,585,534	7,125,895	8,283,273	9,076,123	9,937,204	11,227,261	11,208,916	11,097,471	11,243,018	11,906,151
Public Works	8,032,632	8,532,445	9,503,268	9,179,215	9,594,896	10,814,142	10,561,599	10,469,030	10,693,416	11,322,288
Social Services	3,437,940	3,627,544	3,873,922	4,302,640	4,619,995	4,874,284	4,716,996	4,787,158	4,838,820	5,028,040
Culture and Recreation	3,013,396	3,431,313	4,024,734	4,327,000	4,489,533	4,779,894	4,423,151	4,359,702	4,670,287	4,917,960
Planning & Development	1,610,566	1,595,332	1,539,350	1,524,147	2,564,480	1,901,372	1,842,842	1,839,384	1,993,985	2,208,732
Education	29,735,773	30,482,018	33,439,392	37,684,721	41,991,554	46,732,735	46,390,831	45,504,869	45,849,300	47,185,406
Transfer to Other Funds	6,480,267	9,237,138	8,270,992	9,085,924	1,235,128	420,844	4,367,298	6,045,589	3,417,043	4,956,668
Other	1,986,339	2,984,494	4,573,795	5,408,292	6,402,313	7,226,437	7,385,987	7,441,952	6,765,881	6,217,318
Total Expenditures	\$75,385,954	\$81,830,656	\$89,315,404	\$97,986,113	\$100,278,313	\$107,568,454	\$109,995,641	\$110,598,976	\$109,146,885	\$114,281,435